

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	ETH eThekweni (H)	KZN211 Vulamehlo (L)	KZN212 Umdoni (M)	KZN213 Umzumbe (L)	KZN214 uMuziwabantu (L)	KZN215 Ezinqoleni (L)	KZN216 Hibiscus Coast (H)	DC21 Ugu (H)	KZN221 uMshwathi (L)	KZN222 uMngeni (M)	KZN223 Mpofana (L)	KZN224 Impendle (L)	KZN225 Msunduzi (H)	KZN226 Mkhambathini (M)	KZN227 Richmond (L)	DC22 uMgungundlovu (M)	KZN232 Emnambithi/L adysmith (H)
<b>R thousands</b>																	
<b>Total Operating Revenue<sup>1</sup></b>	21 383 360	51 223	109 572	109 473	78 248	24 895	526 879	694 931	72 415	212 652	128 534	44 042	3 036 074	52 514	49 146	423 495	492 317
<b>Total Operating Expenditure</b>	21 466 600	48 020	122 598	69 449	78 248	24 895	526 878	680 918	72 415	225 863	126 232	28 751	3 339 106	49 142	49 146	419 318	564 917
<b>Operating Performance Surplus / (Deficit)</b>	-83 240	3 203	-13 026	40 024	-	-	1	14 013	-	-13 211	2 302	15 291	-303 032	3 372	-	4 178	-72 600
<b>Cash and Cash Equivalents at the Year End</b>	4 113 757	48 774	2 250	-	11 941	9 761	9 957	470 574	5 199	38 249	10 113	-4 417	90	3 382	2 164	25 551	194 300
<b>Net Increase / (Decrease) in Cash held for the Year</b>	784 208	53 101	1 406	-	11 941	-1	9 957	94 289	3 976	37 749	9 746	-12 028	90	3 382	2 164	25 551	194 300
<b>Cash Backing / Surplus (Deficit) Reconciliation</b>	571 328	-35	23 500	5 675	-	10 398	88 119	-38 478	2 991	-18 978	10 157	-	1 170 216	8 160	14 397	23 750	107 393
<b>Cash Coverage Ratio</b>	3	30	0	-	3	6	0	12	1	3	2	-4	-	2	1	2	6
<b>STATEMENT OF OPERATING PERFORMANCE</b>																	
<b>Revenue</b>																	
% Increase in Total Operating Revenue	15.3%	46.4%	5.5%	105.9%	17.6%	17.8%	15.2%	9.7%	(8.7%)	13.0%	64.4%	36.9%	34.8%	77.9%	29.8%	(0.6%)	3.3%
% Increase in Property Rates Revenue	10.0%	5.0%	9.8%	33.2%	6.1%	25.0%	(5.3%)	0.0%	(54.8%)	(32.6%)	(32.7%)	(43.3%)	7.8%	25.8%	25.0%	0.0%	0.6%
% Increase in Electricity Revenue	20.1%	0.0%	0.0%	0.0%	20.4%	0.0%	36.1%	0.0%	0.0%	(9.2%)	58.8%	0.0%	22.9%	0.0%	0.0%	0.0%	10.6%
% Increase in Water Revenue	9.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	9.2%	0.0%	0.0%	0.0%	0.0%	30.0%	0.0%	(100.0%)	0.0%	
% Increase in Property Rates & Service Charges	14.8%	5.0%	7.4%	33.2%	6.9%	15.5%	12.3%	12.3%	(50.6%)	5.1%	64.5%	(44.2%)	20.6%	25.7%	11.0%	30.6%	7.5%
Collection Rate Including Other Revenue	99.0%	(7.7%)	123.3%	(28.9%)	5.9%	33.7%	70.4%	90.1%	66.4%	67.4%	43.5%	(18.7%)	89.1%	13.8%	101.9%	100.0%	107.6%
<b>Expenditure</b>																	
% Increase in Total Operating Expenditure	16.0%	221.5%	(45.9%)	30.6%	17.6%	44.4%	15.3%	11.7%	(8.7%)	6.4%	62.3%	14.3%	38.8%	29.8%	29.8%	21.2%	19.2%
% Increase in Employee Costs	6.6%	13.2%	6.6%	(18.3%)	7.1%	367.8%	11.8%	22.5%	10.0%	17.7%	32.1%	15.1%	9.9%	4.3%	9.5%	12.6%	20.8%
% Increase in Electricity Bulk Purchases	24.3%	0.0%	0.0%	0.0%	25.5%	0.0%	38.3%	0.0%	0.0%	(13.0%)	32.8%	0.0%	43.2%	0.0%	0.0%	0.0%	12.3%
% Increase in Water Bulk Purchases	4.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	30.0%	0.0%	0.0%	0.0%	0.0%	32.3%	0.0%	0.0%	30.2%	0.0%
Provision of Debt Impairment % of Total Billable Revenue	2.5%	0.0%	0.0%	0.0%	0.4%	0.0%	0.0%	2.4%	0.0%	2.0%	8.5%	0.0%	7.3%	0.0%	0.0%	0.0%	3.4%
Debt Impairment	428 429	-	-	-	115	-	-	9 280	-	3 000	5 266	-	160 917	-	-	-	11 148
<b>MANAGEMENT</b>																	
<b>Capital Expenditure and Funding</b>																	
Total Capital Budget	5 097 529	18 729	13 614	38 962	32 098	18 182	204 953	366 519	33 485	18 506	14 514	15 293	411 313	13 038	21 592	101 772	74 119
Internally Funded and Other	2 598 098	18 729	12 614	-	-	-	35 100	20 880	-	5 059	2 300	1 084	3 375	2 530	3 790	5 095	12 771
Grant Funding and Other	2 499 431	-	1 000	38 962	32 098	18 182	164 353	310 196	33 485	13 447	12 214	14 209	297 747	10 508	17 802	96 677	61 348
Internally Generated Funds % of Non Grant Funding	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	86.5%	37.1%	0.0%	100.0%	100.0%	100.0%	3.0%	100.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	13.5%	62.9%	0.0%	0.0%	0.0%	0.0%	97.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	49.0%	0.0%	7.3%	100.0%	100.0%	100.0%	80.2%	84.6%	100.0%	72.7%	84.2%	92.9%	72.4%	80.6%	82.4%	95.0%	82.8%
<b>Borrowing</b>																	
Total Borrowing Liability	11 270 509	1 731	-	-	-	400	-	235 433	19 900	45 001	338	2 697	474 561	-	-	-	5 399
Borrowing for the Financial Year	-	-	-	-	-	-	5 500	35 443	-	-	-	-	110 191	-	-	-	-
Cost of Borrowing for the Financial Year	576 622	-1 595	664	-	-	-	-36	13 181	2 500	7 455	133	-	57 747	-	-	5 165	1 765
Total Cost of Debt as a % of Total Borrowing Liability	5.1%	(92.1%)	0.0%	0.0%	0.0%	0.0%	0.0%	5.6%	12.6%	16.6%	39.3%	0.0%	12.2%	0.0%	0.0%	0.0%	32.7%
Financing Cost % of Asset Base	1.7%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	1.6%	2.0%	3.3%	0.4%	0.0%	0.9%	0.0%	0.0%	5.1%	1.1%
Capital Charges to Operating	2.7%	(3.3%)	0.5%	0.0%	0.0%	0.0%	0.0%	1.9%	3.5%	3.3%	0.1%	0.0%	1.7%	0.0%	0.0%	1.2%	0.3%
Borrowing to Asset Ratio	32.6%	0.0%	0.0%	0.0%	0.0%	0.8%	0.0%	27.9%	16.3%	19.7%	0.9%	7.7%	7.2%	0.0%	0.0%	0.0%	3.3%
<b>Asset Management</b>																	
Total Value of PPE	34 614 015	-	549 364	38 962	-	51 970	768 500	843 061	122 381	228 899	35 945	35 170	6 586 191	61 901	37 066	101 772	161 719
Asset Renewal	-	-	-	-	-	-	-	-	-	-	-	-	22 717	-	-	-	-
Asset Renewal % of Depreciation	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	18.2%	0.0%	0.0%	0.0%	0.0%
R&M % of PPE	0.0%	0.0%	2.5%	0.0%	0.0%	1.5%	0.0%	0.0%	0.0%	0.0%	16.6%	3.4%	0.0%	0.0%	0.0%	427.9%	0.0%
Asset Renewal and R&M as a % of PPE	0.0%	0.0%	2.5%	0.0%	0.0%	1.5%	0.0%	0.0%	0.0%	0.0%	16.6%	3.4%	0.3%	0.0%	0.0%	427.9%	0.0%
Depreciation as % of Asset Base	4.7%	0.0%	2.6%	14.2%	0.0%	0.0%	6.0%	5.9%	5.7%	3.6%	15.9%	5.5%	1.9%	2.9%	12.7%	47.3%	52.2%
Repairs & Maintenance	-	-	13 640	-	-	791	-	-	-	-	5 960	1 189	-	-	-	435 439	-
<b>SOCIAL PACKAGE</b>																	
Total Number of Households	982	-	-	-	-	27	-	147	22	-	-	-	128	-	-	-	-
<b>Number of Households receiving Free Basic Services</b>																	
Water (6 kilolitres per household per month)	360	-	-	-	-	-	-	85	-	-	-	-	5	-	-	-	-
Sanitation (free minimum level service)	360	-	-	-	-	-	-	65	-	-	-	-	3	-	-	-	-
Electricity/Other energy (50kwh per household per month)	65	-	-	-	-	2	-	-	2	9	3	1	2	180	-	-	8
Refuse (removed at least once a week)	691	-	-	-	-	1	-	-	-	8	4	-	3	560	-	-	8
<b>Highest level of free service provided</b>																	
Water (kilolitres per household per month)	9	-	-	-	-	-	-	6	-	-	-	-	6	-	-	-	-
Electricity (kwh per household per month)	65	-	-	-	-	50	-	-	-	100	-	-	50	-	50	-	50
<b>Cost of Free Basic Services provided</b>	1 308 048	-	-	-	-	1 060	-	5 164	1 500	9 200	3 732	53	11 188	-	752	-	10 044
<b>Revenue Cost of free services provided</b>	2 470 504	-	-	-	-	1 060	-	1 200	19 692	68 132	-	86	304 835	1 984	-	-	15 128
<b>Local Government Equitable Share</b>	1 595 941	31 146	24 104	76 198	38 288	23 010	76 844	235 738	49 180	30 559	19 485	21 087	304 835	24 863	25 849	286 019	93 368
<b>MTREF Funded ✓ / Unfunded ✗</b>	✓	✗	✓	✓	✓	✓	✓	✗	✓	✗	✓	✓	✓	✓	✓	✓	✓

Source: National Treasury Local Government Database

<sup>1</sup>Total revenue excludes internal charges

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	KZN233 Indaka (L)	KZN234 Umtshezi (M)	KZN235 Okhahlamba (L)	KZN236 Imbabazane (L)	DC23 Uthukela (M)	KZN241 Endumeni (M)	KZN242 Nquthu (L)	KZN244 Msinga (L)	KZN245 Umvoti (M)	DC24 Umzinyathi (L)	KZN252 Newcastle (H)	KZN253 eMadlangeni (L)	KZN254 Dannhauser (L)	DC25 Amajuba (L)	KZN261 eDumbe (L)	KZN262 uPhongolo (L)	KZN263 Abaqulusi (L)
<b>R thousands</b>																	
<b>Total Operating Revenue<sup>1</sup></b>	53 605	236 504	150 133	63 697	368 366	194 031	85 927	77 321	120 624	174 854	1 265 075	36 252	64 522	106 968	61 071	103 646	363 010
<b>Total Operating Expenditure</b>	79 665	253 354	127 367	59 597	579 920	172 001	111 626	72 201	137 979	174 854	1 478 551	43 927	24 283	106 968	57 671	96 037	363 002
<b>Operating Performance Surplus / (Deficit)</b>	-26 060	-16 850	22 766	4 100	-211 554	22 030	-25 699	5 120	-17 355	-	-213 476	-7 674	40 239	-	3 400	7 609	8
<b>Cash and Cash Equivalents at the Year End</b>	346	3 507	30	11 526	-	8 191	-34 541	62 699	27 001	74 660	179 749	6 097	158 280	-	930	715	-22 775
<b>Net Increase / (Decrease) in Cash held for the Year</b>	-	12 941	30	-18 546	-914	-7 881	-34 541	1 329	-14 474	66 217	179 749	3 326	158 280	-	930	715	-22 775
<b>Cash Backing / Surplus (Deficit) Reconciliation</b>	-	27 385	-	17 092	-275 117	36 885	18 010	21 627	18 004	1 280 684	1 614 829	13 749	80 465	-6 300	1 758	105 280	131 430
<b>Cash Coverage Ratio</b>	0	0	-	6	-	1	-6	24	4	15	2	2	105	-	0	0	-1
<b>STATEMENT OF OPERATING PERFORMANCE</b>																	
<b>Revenue</b>																	
% Increase in Total Operating Revenue	21.4%	11.9%	957.2%	24.0%	13.4%	24.7%	30.5%	41.7%	14.5%	25.3%	25.8%	42.1%	29.5%	(18.4%)	19.7%	13.9%	39.0%
% Increase in Property Rates Revenue	0.0%	6.8%	15.2%	44.1%	(100.0%)	23.5%	51.3%	(37.5%)	(9.6%)	0.0%	(3.3%)	(8.9%)	7.8%	0.0%	(15.0%)	(0.2%)	(5.5%)
% Increase in Electricity Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	21.4%	0.0%	0.0%	0.0%	36.9%	0.0%	0.0%	0.0%	(16.0%)	20.4%	34.2%
% Increase in Water Revenue	0.0%	0.0%	0.0%	0.0%	55.9%	0.0%	0.0%	0.0%	0.0%	0.0%	5.6%	0.0%	0.0%	0.0%	0.0%	0.0%	16.7%
% Increase in Property Rates & Service Charges	822.2%	18.8%	13.5%	44.1%	55.0%	2.7%	24.6%	(37.0%)	9.1%	(100.0%)	18.2%	238.9%	7.7%	16.7%	(22.7%)	7.8%	17.2%
Collection Rate Including Other Revenue	1 849.3%	97.8%	16.5%	64.7%	58.1%	59.7%	33.7%	25.6%	80.6%	4.8%	78.5%	82.0%	835.3%	80.3%	73.7%	81.3%	59.8%
<b>Expenditure</b>																	
% Increase in Total Operating Expenditure	32.2%	26.1%	118.8%	16.0%	22.9%	10.6%	73.2%	38.5%	3.7%	19.1%	47.1%	37.1%	(55.5%)	(18.4%)	11.2%	(19.4%)	39.0%
% Increase in Employee Costs	3.4%	20.2%	55.3%	9.9%	17.9%	4.3%	18.5%	11.4%	11.4%	21.0%	17.2%	76.5%	(46.4%)	5.5%	51.5%	0.3%	5.5%
% Increase in Electricity Bulk Purchases	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	20.4%	0.0%	0.0%	0.0%	30.7%	38.2%	0.0%	0.0%	(29.3%)	27.6%	50.8%
% Increase in Water Bulk Purchases	0.0%	0.0%	0.0%	0.0%	232.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%
Provision of Debt Impairment % of Total Billable Revenue	0.0%	5.0%	28.9%	0.0%	0.0%	3.9%	2.8%	85.6%	5.4%	0.0%	8.5%	11.4%	0.0%	0.0%	0.0%	16.9%	0.0%
Debt Impairment	-	10 000	3 905	-	-	5 000	535	450	3 444	-	76 040	2 111	-	-	-	6 182	-
<b>MANAGEMENT</b>																	
<b>Capital Expenditure and Funding</b>																	
Total Capital Budget	16 770	47 352	24 893	45 531	171 697	34 858	25 699	26 581	45 367	168 886	312 846	9 913	36 352	85 346	16 146	31 693	48 248
Internally Funded and Other	-	3 842	3 250	4 100	2 845	14 370	-	4 600	13 831	-	82 351	-	17 015	9 253	3 400	5 450	-
Grant Funding and Other	16 770	39 010	21 643	41 431	168 852	20 488	25 699	21 981	31 536	168 886	169 495	9 913	19 337	76 093	12 746	24 793	48 248
Internally Generated Funds % of Non Grant Funding	0.0%	46.1%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	57.4%	0.0%	100.0%	100.0%	100.0%	79.0%	0.0%
Borrowing % of Non Grant Funding	0.0%	53.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	42.6%	0.0%	0.0%	0.0%	0.0%	21.0%	0.0%
Grant Funding % of Total Funding	100.0%	82.4%	86.9%	91.0%	98.3%	58.8%	100.0%	82.7%	69.5%	100.0%	54.2%	100.0%	53.2%	89.2%	78.9%	78.2%	100.0%
<b>Borrowing</b>																	
Total Borrowing Liability	-	13 928	-	-	13 351	12 500	2 431	-	160	166 101	143 751	78	-	-	1 620	4 398	-
Borrowing for the Financial Year	-	4 500	-	-	-	-	-	-	-	-	61 000	-	-	-	-	1 450	-
Cost of Borrowing for the Financial Year	240	-3 450	145	-	4 187	-1 232	-1 031	-	-	11 000	13 358	-633	-	-	-1 460	870	-
Total Cost of Debt as a % of Total Borrowing Liability	0.0%	(24.8%)	0.0%	0.0%	31.4%	(9.9%)	(42.4%)	0.0%	0.0%	6.6%	9.3%	(811.8%)	0.0%	0.0%	(90.1%)	19.8%	0.0%
Financing Cost % of Asset Base	0.0%	(0.5%)	0.0%	0.0%	0.5%	(1.0%)	(1.4%)	0.0%	0.0%	43.1%	0.9%	(0.9%)	0.0%	0.0%	(2.2%)	1.5%	0.0%
Capital Charges to Operating	0.3%	(1.4%)	0.0%	0.0%	0.7%	(0.7%)	(0.9%)	0.0%	0.0%	6.3%	0.9%	(1.4%)	0.0%	0.0%	(2.5%)	0.9%	0.0%
Borrowing to Asset Ratio	0.0%	2.1%	0.0%	0.0%	1.4%	10.0%	3.4%	0.0%	0.1%	650.4%	9.6%	0.1%	0.0%	0.0%	2.4%	7.3%	0.0%
<b>Asset Management</b>																	
Total Value of PPE	-	669 320	-	87 132	929 569	125 000	71 729	88 811	134 606	25 540	1 502 317	72 879	251 035	137 087	66 619	59 844	273 480
Asset Renewal	-	500	-	-	-	-	3 381	21 981	-	22 809	-	-	-	-	5 400	-	-
Asset Renewal % of Depreciation	0.0%	1.6%	0.0%	0.0%	0.0%	0.0%	483.0%	277.9%	0.0%	530.4%	0.0%	0.0%	0.0%	0.0%	1 080.0%	0.0%	0.0%
R&M % of PPE	0.0%	1.0%	0.0%	0.0%	3.0%	0.0%	4.6%	7.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	3.3%	9.3%	0.0%
Asset Renewal and R&M as a % of PPE	0.0%	1.1%	0.0%	0.0%	3.0%	0.0%	9.3%	31.7%	0.0%	89.3%	0.0%	0.0%	0.0%	0.0%	11.4%	9.3%	0.0%
Depreciation as % of Asset Base	0.0%	4.7%	0.0%	5.7%	3.0%	0.0%	1.0%	8.9%	14.2%	16.8%	15.1%	3.2%	0.0%	1.0%	0.8%	4.2%	6.0%
Repairs & Maintenance	-	6 600	390	-	27 606	-	3 297	6 200	-	-	-	-	-	-	2 185	5 549	-
<b>SOCIAL PACKAGE</b>																	
<b>Total Number of Households</b>	-	-	-	-	-	13	-	-	-	32	-	-	-	-	-	-	-
<b>Number of Households receiving Free Basic Services</b>																	
Water (6 kilolitres per household per month)	-	-	-	-	-	-	-	-	-	82	-	-	-	-	-	-	-
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	-	61	-	-	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	4	-	-	-	-	3	-	-	-	-	4	-	-	-	3	-
Refuse (removed at least once a week)	-	4	-	-	-	-	-	-	-	-	-	-	-	-	-	1	-
<b>Highest level of free service provided</b>																	
Water (kilolitres per household per month)	-	-	-	-	-	-	-	-	-	310	-	-	-	-	-	-	-
Electricity (kwh per household per month)	-	4 950	-	-	-	-	-	-	-	-	-	-	-	-	-	50	-
<b>Cost of Free Basic Services provided</b>	-	3 183	-	-	-	-	2 479	-	-	68 085	-	-	-	-	-	2 830	-
<b>Revenue Cost of free services provided</b>	-	33 410	-	-	-	-	2 494	-	-	439	-	5 262	-	-	1 452	2 679	-
<b>Local Government Equitable Share</b>	53 002	25 843	55 031	57 268	229 471	27 416	62 785	61 218	36 785	160 451	244 400	12 256	42 091	88 571	32 113	52 612	69 224
<b>MTREF Funded ✓ / Unfunded ✘</b>	✓	✓	✓	✓	✘	✓	✓	✓	✓	✓	✓	✓	✓	✘	✓	✓	✓

Source: National Treasury Local Government Database  
<sup>1</sup>Total revenue excludes internal charges

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	KZN265 Nongoma (L)	KZN266 Ulundi (L)	DC26 Zululand (M)	KZN271 Umhlabuyalini gana (M)	KZN272 Jozini (L)	KZN273 The Big 5 False Bay (L)	KZN274 Hlabisa (L)	KZN275 Mtabatuba (L)	DC27 Umkhanyakud e (M)	KZN281 Mfolozi (M)	KZN282 uMhlathuze (H)	KZN283 Ntambanana (L)	KZN284 uMlalazi (L)	KZN285 Mthonjaneni (L)	KZN286 Nkandla (M)	DC28 uThungulu (H)	KZN291 Mandeni (L)
<b>R thousands</b>																	
<b>Total Operating Revenue<sup>1</sup></b>	75 736	164 355	318 834	59 412	7 718	23 511	114 527	85 512	206 615	47 025	1 861 270	44 665	178 736	50 121	58 757	478 754	113 550
<b>Total Operating Expenditure</b>	77 239	117 764	318 834	40 827	59 888	23 511	50 278	69 687	206 615	43 875	2 046 274	18 623	178 565	44 358	47 857	441 811	105 991
<b>Operating Performance Surplus / (Deficit)</b>	-1 503	46 591	-	18 585	-52 170	-	64 249	15 825	-	3 150	-185 004	26 042	171	5 763	10 900	36 942	7 559
<b>Cash and Cash Equivalents at the Year End</b>	10 923	-64 740	459 938	5 052	-44 590	13 185	-4 486	-	43 120	151	-18 086	-121	297	45 316	32 061	331 799	25 000
<b>Net Increase / (Decrease) in Cash held for the Year</b>	1 039	-64 740	153 072	5 052	-44 590	13 185	-4 486	-	-3	39	-137	-121	-125	4 626	28 302	34 834	6 000
<b>Cash Backing / Surplus (Deficit) Reconciliation</b>	7 072	57 189	3 123	6 002	24 334	8 537	-5 866	22 541	8 698	-28 950	-129 140	1 186	9 384	32 581	6 066	263 940	18 009
<b>Cash Coverage Ratio</b>	3	-7	38	3	-19	10	-2	-	5	0	-0	-0	-	14	12	17	3
<b>STATEMENT OF OPERATING PERFORMANCE</b>																	
<b>Revenue</b>																	
% Increase in Total Operating Revenue	29.5%	30.4%	(31.7%)	45.5%	(83.6%)	27.6%	114.4%	39.1%	19.0%	16.9%	19.5%	118.0%	16.1%	23.7%	21.0%	26.9%	12.5%
% Increase in Property Rates Revenue	(2.0%)	31.3%	0.0%	0.0%	0.0%	0.7%	(80.0%)	53.1%	6.0%	15.4%	16.6%	169.6%	4.2%	5.5%	17.0%	0.0%	(5.1%)
% Increase in Electricity Revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(34.2%)	0.0%	22.8%	0.0%	18.9%	21.8%	0.0%	0.0%	20.4%
% Increase in Water Revenue	0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	25.5%	0.0%	0.0%	0.0%	0.0%	6.0%	0.0%
% Increase in Property Rates & Service Charges	52.1%	27.9%	0.2%	0.0%	0.0%	(7.1%)	(66.5%)	41.3%	(12.0%)	15.2%	21.8%	169.6%	12.4%	15.2%	258.5%	8.0%	3.6%
Collection Rate Including Other Revenue	104.7%	79.9%	211.5%	100.0%	59.8%	297.4%	0.6%	64.7%	91.8%	(96.6%)	93.3%	75.4%	135.4%	97.5%	81.0%	95.2%	37.6%
<b>Expenditure</b>																	
% Increase in Total Operating Expenditure	46.8%	(19.8%)	(26.3%)	31.3%	(28.6%)	22.7%	(10.3%)	44.2%	19.0%	17.1%	26.7%	9.8%	16.1%	(22.2%)	(22.6%)	25.0%	5.0%
% Increase in Employee Costs	38.6%	2.1%	15.3%	11.7%	13.2%	3.5%	11.5%	42.9%	(11.6%)	12.2%	14.4%	(2.3%)	7.6%	18.1%	9.0%	6.0%	19.6%
% Increase in Electricity Bulk Purchases	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	25.8%	0.0%	7.6%	23.7%	0.0%	0.0%	24.9%
% Increase in Water Bulk Purchases	0.0%	0.0%	20.6%	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	75.5%	0.0%	0.0%	0.0%	0.0%	23.6%	0.0%
Provision of Debt Impairment % of Total Billable Revenue	4.7%	0.0%	15.4%	0.0%	0.0%	20.5%	0.0%	0.0%	55.5%	0.0%	0.0%	0.0%	0.0%	7.4%	0.0%	0.0%	12.4%
Debt Impairment	270	-	3 055	-	-	1 331	-	-	16 183	-	646	-	-	1 500	-	-	4 248
<b>MANAGEMENT</b>																	
<b>Capital Expenditure and Funding</b>																	
Total Capital Budget	51 834	64 485	248 052	73 127	490	-	24 412	-	222 741	17 624	220 734	11 718	33 318	31 998	18 697	196 755	70 198
Internally Funded and Other	1 870	34 474	-	13 532	470	-	-	-	-	-	24 152	-	-	3 737	-	38 943	7 559
Grant Funding and Other	32 165	30 011	248 052	59 595	20	-	24 412	-	222 741	17 624	96 582	11 718	33 318	28 261	18 697	157 812	62 639
Internally Generated Funds % of Non Grant Funding	9.5%	100.0%	0.0%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%	0.0%	19.5%	0.0%	0.0%	100.0%	0.0%	100.0%	100.0%
Borrowing % of Non Grant Funding	90.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	80.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding	62.1%	46.5%	100.0%	81.5%	4.1%	0.0%	100.0%	0.0%	100.0%	100.0%	43.8%	100.0%	100.0%	88.3%	100.0%	80.2%	89.2%
<b>Borrowing</b>																	
Total Borrowing Liability	15 963	-	-	-	-	-	-	11 800	8 563	-	860 338	-	6 233	-	-	112 842	-
Borrowing for the Financial Year	17 800	-	-	-	-	-	-	-	-	-	100 000	-	-	-	-	-	-
Cost of Borrowing for the Financial Year	-1 481	300	310	-	-	-	-	-13 700	863	-	9 039	-	546	-	-	11 632	-
Total Cost of Debt as a % of Total Borrowing Liability	(9.3%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(116.1%)	10.1%	0.0%	1.1%	0.0%	8.8%	0.0%	0.0%	10.3%	0.0%
Financing Cost % of Asset Base	(1.0%)	0.1%	0.1%	0.0%	0.0%	0.0%	0.0%	(12.7%)	0.1%	0.0%	0.2%	0.0%	0.2%	0.0%	0.0%	1.2%	0.0%
Capital Charges to Operating	(1.9%)	0.3%	0.1%	0.0%	0.0%	0.0%	0.0%	(19.7%)	0.4%	0.0%	0.4%	0.0%	0.3%	0.0%	0.0%	2.6%	0.0%
Borrowing to Asset Ratio	10.8%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	10.9%	0.8%	0.0%	19.2%	0.0%	2.1%	0.0%	0.0%	12.0%	0.0%
<b>Asset Management</b>																	
Total Value of PPE	147 922	454 809	248 052	73 127	-	43 200	12 412	107 838	1 010 000	16 124	4 470 732	19 100	297 924	106 262	70 606	943 416	65 000
Asset Renewal	1 643	-	-	-	-	-	-	-	-	-	82 637	-	20 120	23 761	-	-	-
Asset Renewal % of Depreciation	52.5%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	28.6%	0.0%	251.4%	720.0%	0.0%	0.0%	0.0%
R&M % of PPE	4.3%	0.0%	0.0%	1.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.1%	0.0%	0.0%	1.9%	0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE	5.4%	0.0%	0.0%	1.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	6.9%	0.0%	6.8%	24.3%	0.0%	0.0%	0.0%
Depreciation as % of Asset Base	2.1%	0.0%	13.3%	1.3%	0.0%	3.0%	27.8%	0.0%	0.1%	9.3%	6.5%	5.2%	2.7%	3.1%	6.5%	3.4%	5.1%
Repairs & Maintenance	6 303	-	-	1 236	-	-	-	-	-	-	226 309	-	-	2 026	-	-	-
<b>SOCIAL PACKAGE</b>																	
<b>Total Number of Households</b>	41	-	143	-	-	-	28	-	4	-	85	25	-	-	-	-	-
<b>Number of Households receiving Free Basic Services</b>																	
Water (6 kilolitres per household per month)	-	-	102	-	-	-	-	-	19	-	83	-	-	-	-	-	-
Sanitation (free minimum level service)	-	-	64	-	-	-	-	-	-	-	48	-	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	-	-	-	-	-	-	-	-	-	3	-	2 404	-	-	-	-
Refuse(removed at least once a week)	-	-	-	-	-	-	-	-	-	-	14	-	929	-	-	-	3
<b>Highest level of free service provided</b>																	
Water (kilolitres per household per month)	-	-	-	-	-	-	-	-	-	-	6	-	-	-	-	-	-
Electricity (kwh per household per month)	50	-	-	-	-	-	-	-	-	-	50	-	50	-	-	-	-
<b>Cost of Free Basic Services provided</b>	67	-	-	-	-	-	-	-	-	-	21 156	-	-	-	-	-	3 240
<b>Revenue Cost of free services provided</b>	-	-	-	-	-	2 158	-	-	-	-	27 137	-	11 237	489	14 211	-	1 313
<b>Local Government Equitable Share</b>	62 891	68 274	234 326	49 682	64 897	12 396	38 543	42 041	159 548	37 931	161 654	17 675	69 515	22 096	44 648	299 178	57 058
<b>MTREF Funded ✓ / Unfunded ✗</b>	✓	✓	✓	✓	✓	✓	✗	✓	✓	✗	✗	✓	✓	✓	✓	✓	✓

Source: National Treasury Local Government Database

<sup>1</sup>Total revenue excludes internal charges

Summarised Outcome: Municipal Budget and Benchmarking Engagement - 2011/12 Budget vs Original Budget 2010/11

	KZN292 KwaDukuza (H)	KZN293 Ndwedwe (L)	KZN294 Maphumulo (M)	DC29 iLembe (L)	KZN431 Ingwe (M)	KZN432 Kwa Sani (L)	KZN433 Greater Kokstad (L)	KZN434 Ubuhlebezwe (L)	KZN435 Umzimkhulu (M)	DC43 Sisonke (L)
<b>R thousands</b>										
<b>Total Operating Revenue<sup>1</sup></b>	813 206	60 229	62 437	364 357	72 604	26 439	265 020	61 863	101 316	384 935
<b>Total Operating Expenditure</b>	813 164	60 229	55 172	364 029	47 520	26 163	303 040	61 794	101 316	304 550
<b>Operating Performance Surplus / (Deficit)</b>	42	-	7 265	328	25 084	276	-38 020	70	-	80 385
<b>Cash and Cash Equivalents at the Year End</b>	104 368	21 129	8 372	90 470	68 689	1 146	-	47 755	206	32 355
<b>Net Increase / (Decrease) in Cash held for the Year</b>	-63 357	-8 580	4 887	-5 815	4 628	1 146	-	24	206	25 311
<b>Cash Backing / Surplus (Deficit) Reconciliation</b>	20 075	338	1 276	-5 119	54 711	22 633	9 548	17 873	-27 296	83 969
<b>Cash Coverage Ratio</b>	2	8	3	5	26	1	-	18	0	3
<b>STATEMENT OF OPERATING PERFORMANCE</b>										
<b>Revenue</b>										
% Increase in Total Operating Revenue	19.2%	(33.5%)	68.2%	13.4%	5.2%	7.1%	13.4%	12.4%	19.0%	27.7%
% Increase in Property Rates Revenue	13.8%	20.8%	187.3%	0.0%	16.7%	16.0%	(27.7%)	(5.1%)	(100.0%)	
% Increase in Electricity Revenue	24.8%	0.0%	0.0%	0.0%	0.0%	0.0%	21.7%	0.0%	0.0%	0.0%
% Increase in Water Revenue	0.0%	0.0%	0.0%	19.8%	0.0%	0.0%	0.0%	0.0%	0.0%	15.2%
% Increase in Property Rates & Service Charges	19.8%	20.8%	197.0%	17.9%	13.7%	9.6%	12.1%	(25.5%)	(4.6%)	14.6%
Collection Rate Including Other Revenue	97.9%	(1.3%)	125.6%	19.0%	528.7%	85.3%	122.2%	74.1%	80.1%	35.4%
<b>Expenditure</b>										
% Increase in Total Operating Expenditure	14.0%	(33.7%)	76.0%	11.3%	24.6%	6.8%	2.1%	(14.2%)	19.0%	17.2%
% Increase in Employee Costs	6.7%	(19.7%)	9.8%	6.2%	40.3%	4.1%	29.9%	18.1%	8.6%	1.4%
% Increase in Electricity Bulk Purchases	25.9%	0.0%	0.0%	0.0%	0.0%	0.0%	15.1%	0.0%	0.0%	0.0%
% Increase in Water Bulk Purchases	0.0%	0.0%	0.0%	6.5%	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)
Provision of Debt Impairment % of Total Billable Revenue	0.0%	0.0%	3.7%	20.3%	19.4%	0.0%	1.4%	16.0%	0.0%	7.8%
Debt Impairment	-	-	360	24 773	400	-	2 500	1 500	-	3 200
<b>MANAGEMENT</b>										
<b>Capital Expenditure and Funding</b>										
Total Capital Budget	390 853	47 524	39 127	254 825	41 604	8 374	90 441	27 222	52 704	294 808
Internally Funded and Other	62 187	-	7 246	-	14 918	1 010	53 164	3 560	-	4 250
Grant Funding and Other	51 936	47 524	31 881	254 825	26 687	7 364	37 277	23 662	52 704	179 647
Internally Generated Funds % of Non Grant Funding	18.3%	0.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%	0.0%	3.7%
Borrowing % of Non Grant Funding	81.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	96.3%
Grant Funding % of Total Funding	13.3%	100.0%	81.5%	100.0%	64.1%	87.9%	41.2%	86.9%	100.0%	60.9%
<b>Borrowing</b>										
Total Borrowing Liability	290 257	1 230	8 425	99 259	2 147	1 586	1 776	-	-	110 910
Borrowing for the Financial Year	276 729	-	-	-	-	-	-	-	-	110 910
Cost of Borrowing for the Financial Year	2 191	400	-295	5 666	-	-	1 525	-	-	-40 109
Total Cost of Debt as a % of Total Borrowing Liability	0.8%	32.5%	(3.5%)	5.7%	0.0%	0.0%	85.9%	0.0%	0.0%	(36.2%)
Financing Cost % of Asset Base	0.2%	0.4%	(0.5%)	2.4%	0.0%	0.0%	3.1%	0.0%	0.0%	(3.3%)
Capital Charges to Operating	0.3%	0.7%	(0.5%)	1.6%	0.0%	0.0%	0.5%	0.0%	0.0%	(13.2%)
Borrowing to Asset Ratio	23.5%	1.1%	15.6%	41.9%	3.7%	3.2%	3.6%	0.0%	0.0%	9.1%
<b>Asset Management</b>										
Total Value of PPE	1 236 648	112 248	53 964	236 825	57 800	49 274	49 357	106 280	209 796	1 219 875
Asset Renewal	187 964	-	-	-	-	-	-	-	-	6 950
Asset Renewal % of Depreciation	455.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	18.9%
R&M % of PPE	4.4%	3.6%	3.8%	0.0%	0.0%	18.1%	15.1%	0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE	19.6%	3.6%	3.8%	0.0%	0.0%	18.1%	15.1%	0.0%	0.0%	0.6%
Depreciation as % of Asset Base	3.3%	0.6%	5.6%	7.6%	5.4%	3.8%	4.1%	1.8%	0.0%	3.0%
Repairs & Maintenance	54 395	4 048	2 025	-	-	8 942	7 429	-	-	-
<b>SOCIAL PACKAGE</b>										
<b>Total Number of Households</b>	-	-	-	10 000	-	-	-	-	-	125
<b>Number of Households receiving Free Basic Services</b>										
Water (6 kilolitres per household per month)	-	-	-	24	-	-	-	-	-	10
Sanitation (free minimum level service)	-	-	-	-	-	-	-	-	-	-
Electricity/Other energy (50kwh per household per month)	-	-	-	-	-	-	3 000	-	-	-
Refuse (removed at least once a week)	-	-	-	-	-	-	3 000	-	-	-
<b>Highest level of free service provided</b>										
Water (kilolitres per household per month)	-	-	-	10	-	-	-	-	-	6
Electricity (kwh per household per month)	-	-	-	-	-	-	50	-	-	-
<b>Cost of Free Basic Services provided</b>	5 000	-	-	5 064	1 000	-	3 777	-	-	6 924
<b>Revenue Cost of free services provided</b>	8 192	-	-	13 446	8 929	289	23 229	-	-	71 945
<b>Local Government Equitable Share</b>	65 237	50 875	43 137	206 729	44 868	10 517	42 946	44 405	75 003	182 881
<b>MTREF Funded ✓ / Unfunded ✗</b>	✓	✓	✓	✗	✓	✓	✓	✓	✗	✓

Source: National Treasury Local Government Database

<sup>1</sup>Total revenue excludes internal charges